

1 Q. In reference to the statements at lines 9-16 on page 9 of the ESRA Report, Hydro  
2 notes that it implemented an integrated equipment outage management tracker,  
3 annual winter readiness targets and improved severe weather preparedness  
4 checklists. Please provide details of any reviews that Hydro has done with regard to  
5 procedures in other jurisdictions when implementing these trackers, targets,  
6 guidelines and checklists.

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9 A. The equipment management outage tracker was implemented on Hydro's own  
10 accord to bring increased focus on reliability through a closer monitoring of the  
11 required work to be performed on the system. This provides improved  
12 management of the work being performed, with all required outages planned and  
13 coordinated, in an effort to minimize the number of outages and the expected  
14 durations.

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16 While the targeted completion of all planned generation outages by December 1  
17 had been in place with Hydro prior to January 2014, through the outage review, this  
18 evolved into a winter readiness check list, with specific dates for completion as per  
19 the project timelines to ensure that all winter readiness targets are completed by  
20 December 1 annually.

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22 The severe weather preparedness document and associated check sheet are based  
23 on an integration of a NERC guidance document, Newfoundland Power's practices,  
24 and our own experiences and general practices.