

1 **Q. Pages 103-104, Cybersecurity Upgrades Project. On page 103, Newfoundland**
2 **Power states that the Cybersecurity Upgrades Project focuses on**
3 **strengthening the cybersecurity infrastructure. Is there any overlap in the**
4 **work that will be conducted under this project and the Shared Server**
5 **Infrastructure Project set out on pages 99-102, which also includes work to**
6 **meet cybersecurity requirements? Please explain.**

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8 **A.** There is no overlap between the *Cybersecurity Upgrades* project and the *Shared Server*
9 *Infrastructure* project.

10
11 The *Cybersecurity Upgrades* project is focused on enhancing the Company's
12 cybersecurity posture based on its cyber risk management program. Projects included in
13 *Cybersecurity Upgrades* project are focused on implementing new technologies, and
14 enhancing existing systems to improve security and reduce cyber risk. Specific project
15 details pertaining to cybersecurity controls are not publicly disclosed to protect sensitive
16 information.

17
18 The *Shared Server Infrastructure* Project involves specific infrastructure upgrades to
19 increase the availability and scalability of servers, increase storage capacity and mitigate
20 hardware obsolescence. Ensuring that infrastructure systems are maintained and
21 supported by vendors is best practice to mitigate cyber risk, which is the reason
22 cybersecurity factors may be referred to in relation to the *Shared Server Infrastructure*
23 Project.

24
25 These two projects do not duplicate or intersect with the other; cybersecurity projects
26 focus on protecting the company's digital assets from cyber threats, while infrastructure
27 project upgrades update and maintain the physical and technological infrastructure that
28 support Company operations.