

1 **Q. "2026 Capital Budget Application," Newfoundland Power Inc., June 27, 2025,**  
2 **Supporting Materials, Substations: 2.1, Table 1, p. 3.**

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4 **How does Newfoundland Power prioritize substations within its**  
5 **Refurbishment and Modernization strategy?**

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7 **A.** As described in the *Substation Strategic Plan*, each substation is assessed based on a  
8 number of factors including physical condition, history of equipment maintenance and  
9 performance, equipment life expectancy, impact of failures on service to customers, and  
10 requirements for modernizing substation protection and control.<sup>1</sup>

11  
12 Refurbishment and modernization projects are coordinated with the maintenance cycle  
13 for major substation equipment to provide reliability and productivity benefits for  
14 customers. This coordination is particularly important when completing the required  
15 work necessitates the installation of a portable substation or the offloading of a  
16 substation in order to avoid prolonged customer outages.

17  
18 The *2026 Substation Refurbishment and Modernization* report provides an update on the  
19 age and condition of major substation equipment and infrastructure, including the  
20 strategy for addressing these assets during refurbishment and modernization projects.<sup>2</sup>

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<sup>1</sup> See Newfoundland Power's *2007 Capital Budget Application*, report 2.1 *Substation Strategic Plan*.

<sup>2</sup> See Newfoundland Power's *2026 Capital Budget Application*, report 2.1 *2026 Substation Refurbishment and Modernization*, Appendix A.