1 2 3 4 5 6 7	Q.	(Reference 4.2 - Geographic Information System Upgrade) It is stated (page 15) "Through various GIS and other integrating vendor engagements, cost estimates, as well as knowledge from previously completed projects, Newfoundland Power was able to develop a project cost and schedule estimate of \$8,325,000." Does NP often use this approach to cost estimation? What is NP's confidence level in this estimate?
8 9 10 11 12 13	A.	Newfoundland Power (the "Company") collaborates with software vendors, industry experts and consultants to develop scope, resource, licensing and time requirements to complete a specific technology upgrade project. Budgetary quotes for vendor products and scopes of work are obtained. The Company also reviews previous projects of similar scope, effort and complexity to develop a holistic project estimate.
14 15		Newfoundland Power has high confidence in its technology project estimating process.
16		Please refer to the response to Request for Information NLH-NP-031.