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Q. Reference: "2022/2023 General Rate Application," Newfoundland Power, May 27, 2021, Volume 1, Page 1-4, Lines 12-14. 2 3

> Please provide the supporting information related to gross operating cost per customer for each year of the decade referenced and include the data used to calculate the 16% reduction.

A. Table 1 provides the data used to calculate Newfoundland Power's gross operating cost per customer on an inflation-adjusted basis from 2011 to 2020.

Table 1: **Gross Operating Cost per Customer** 2011 to 2020

| Year | Labour (\$millions) ¹ | Non-labour (\$millions) ² | Number of Customers | Gross Operating Cost per Customer (\$) |
|------|----------------------------------|--------------------------------------|------------------------|--|
| 2011 | 45.0 | 23.9 | 247,163 | 279 |
| 2012 | 43.0 | 24.6 | 251,531 | 269 |
| 2013 | 42.9 | 24.6 | 255,618 | 264 |
| 2014 | 43.0 | 25.7 | 258,879 | 265 |
| 2015 | 39.3 | 25.5 | 261,774 | 248 |
| 2016 | 37.7 | 25.8 | 264,406 | 240 |
| 2017 | 38.4 | 24.9 | 266,450 | 238 |
| 2018 | 37.3 | 24.9 | 267,995 | 232 |
| 2019 | 36.1 | 26.6 | 269,045 | 233 |
| 2020 | 36.5 | 26.9 | 270,285 | 235 |

On an inflation-adjusted basis, Newfoundland Power's gross operating cost per customer 10 is approximately 16% lower in 2020 when compared to 2011.³ 11

Inflation-adjusted using Newfoundland Power's labour inflation rates. See Table 1 in response to Request for Information NLH-NP-081.

Inflation-adjusted using the GDP deflator for Canada. See Table 1 in response to Request for Information NLH-NP-081.

^{(\$235 - \$279) / \$279 = -16%}.