2 th 3 de 4 C		the es descr CSS (NP's response to CA-NP-080, Attachment A, page 7 of 19 indicates that in 1991 e estimated cost of the current CSS was \$7.5 million. Newfoundland Power scribes the existing CSS as being very simple relative to the capabilities of a new SS (CA-NP-158). However, the actual cost of the current CSS turned out to be 0.173 million by the time it was operational in 1993. That was a 35.6% cost	
6		overrun.		
7 8 9 10		a)	In EY's experience, given the simplicity of the existing CSS, why were there such huge cost overruns? Was this typical of CSS experience 30 years ago?	
10 11 12 13		b)	What measures would EY take to avoid such a large cost overrun for a new CSS?	
13 14 15 16 17		c)	Does EY typically provide cost guarantees to cover a share of any cost overruns, or is EY confidence in its cost estimate not as strong as indicated by NP?	
17 18 19		d)	In EY's experience, who typically pays for any cost overruns?	
20 21	A.	a)	We were not involved and have no information and therefore cannot reasonably comment on it.	
22 23 24		b)	Reference CA-NP-178 part a.	
25 26		c)	No, EY does not provide cost guarantees to cover a share of any cost overruns.	
27 28 29 30		d)	It depends on the nature of cost overruns. If such cost overruns are unreasonable, they will likely be the responsibility of the utility or service provider. If cost overruns are reasonable and prudently incurred, they could be passed onto customers.	