

1 Q. **Reference: Volume 1, pages 1.13 and 1.14**

2 Hydro outlines (pages 1.13 and 1.14) a number of the transformative changes that are expected
3 as part of the transition of the Electricity Industry.

4 a) Provide a Hydro's most recent corporate strategy or corporate strategic plan.

5 b) Provide Hydro's most recent corporate risk management report.

6 c) Provide a detailed description of the strategies that Hydro is executing to manage the
7 transformative changes that are expected in the energy sector.

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10 A. a) Newfoundland and Labrador Hydro's ("Hydro") 2026-2030 Strategic Plan is available on
11 Hydro's website at the following link: [2026-2030 Strategic Plan](#).

12 b) Please refer to Hydro's 2025 Management Discussion & Analysis, which outlines Hydro's Key
13 Business Risks.¹

14 c) Please refer to Hydro's 2026-2030 Strategic Plan for detailed descriptions of Hydro's
15 strategies to deliver its mandate through this period of transformative change in the
16 electricity industry.

¹ "Newfoundland and Labrador Hydro 2025 Annual Report," Newfoundland and Labrador Hydro, June 2026, app. D, pp. 16–19,
<https://nlhydro.com/wp-content/uploads/2026/06/2025-NL-Hydro-Annual-Report-Final-June-18.pdf>.