

1 Q. Further to the response to PUB-NLH-020, will Hydro employ third party contractors to execute
2 the scope of work for each facility included in the Perform Facilities Refurbishment (2026)
3 Program? If yes, how will Hydro determine the actual scope of work and reasonable cost
4 estimate for issuing public tenders to potential contractors?

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7 A. Yes, Newfoundland and Labrador Hydro (“Hydro”) will employ third-party contractors to
8 execute the scope of work for each facility included in the Perform Facilities Refurbishment
9 (2026) Program.

10 Hydro has established, through condition assessments and facility reviews, the scopes of
11 required refurbishment. The baseline scope of work for the 2026 program was determined
12 through the utilization of risk prioritization and risk-spend efficiency, in conjunction with order-
13 of-magnitude cost estimates. Hydro will adopt a public procurement strategy which enables it to
14 tender the high-risk, “baseline” scope of work while providing the required level of flexibility to
15 adjust the inclusion of medium-risk scope items as required to maintain the approved program
16 budget.