

1 Q. **Reference: Application, 2026 Capital Budget Overview, page 7**

2 It is stated “... and will be reviewed during the Asset Management Assessment of Newfoundland
3 and Labrador Hydro to be completed by the Board’s external consultant, EA Technology Ltd. in
4 the third quarter of this year.”

5 a) Has Hydro not undertaken its own asset management assessment? If so, how will this
6 assessment be incorporated in the EA Technology Ltd. Review?

7 b) Why is this asset management assessment being undertaken now rather than 3 1/2
8 years ago when the Board issued the Provisional CBA Guidelines?

9 c) Is a similar assessment being undertaken for Newfoundland Power?

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12 A. a) Through 2020 and 2021, Newfoundland and Labrador Hydro (“Hydro”) commissioned
13 Greeman Asset Management Solutions to conduct an Asset Management Readiness
14 Assessment.¹ Since that time, Hydro has undertaken substantial efforts to leverage its
15 existing Computerized Maintenance Management System (“CMMS”) by improving
16 foundational aspects of its asset management system, including detailed review of asset
17 nomenclature and data, with an emphasis on the implementation of processes to improve
18 and expand on asset and maintenance data. This work is ongoing.

19 Hydro has shared the results of its Asset Management Readiness Assessment with EA
20 Technology Ltd. to provide valuable context to further inform their review. Hydro is unable
21 to comment on how this consultant will utilize the findings of the Readiness Assessment in
22 its review.

23 b) As detailed in each of its capital budget applications over the past several years, Hydro has
24 continued to improve foundational aspects of its Asset Management System, with an

¹ This report was provided in Hydro’s response to PUB-NLH-065 of Hydro’s 2024 Capital Budget Application.

1 emphasis on the implementation of processes to improve and expand on asset and
2 maintenance data.

3 As EA Technology Ltd. were commissioned by the Board of Commissioners of Public Utilities
4 ("Board") to perform the Asset Management Gap Assessment, questions regarding the
5 timing of this assessment would be more appropriately directed to the Board.

6 **c)** Hydro is not in a position to comment on Newfoundland Power Inc.'s ("Newfoundland
7 Power") Asset Management System or any assessments undertaken by Newfoundland
8 Power or the Board as it relates to their Asset Management system.