

1 Q. Notification of Change to Project Budget, page 1, states, “Following project approval, Hydro  
2 issued a public tender and hosted a site visit attended by multiple interested vendors; however,  
3 only one bid was ultimately received.” Please confirm how many interested vendors attended  
4 the site visit and explain if Hydro considered modifying and/or reissuing the public tender  
5 following receipt of only one bid.

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8 A. Three interested and reputable bidders attended the tender site visit. Newfoundland and  
9 Labrador Hydro (“Hydro”) considered the possibility of re-tendering the contract after only one  
10 bid was received, but re-tendering would have delayed the start of work and risked completion  
11 of the project in 2025. Delay in the completion of the work into 2026 risks additional project  
12 costs and asset reliability.

13 When determining its strategy for tender, Hydro had considered issuing the tender on a time  
14 and materials basis or a lump sum contract basis. Hydro determined that the lump sum contract  
15 approach provided the best balance between cost and risk to Hydro. When only one bid was  
16 received, Hydro did not make any changes to the scope of the contract, as the reliable operation  
17 of both of these sums is critical to continued reliable power generation at the Holyrood  
18 Thermal Generating Station. The condition assessment scope of the work is necessary to  
19 accurately characterize the current condition of the floor structures, define the scope of  
20 necessary concrete refurbishment, and allow Hydro to develop and execute an appropriate  
21 remediation strategy, if required.

22 Hydro believes that tendering a second time with the same contract would not result in a  
23 different bidder outcome.