

1 **Q. Reference: Volume 1: 2021 Capital Projects Overview**

2 Hydro states on page 1, lines 9-12, that “At the time of the filing of this Capital Budget
3 Application, Hydro is confident the majority of its highest priority capital projects will be
4 completed prior to year-end and is developing mitigation and/or contingency plans should a
5 select portion of work not be completed.”

6 Considering that the fourth quarter of 2020 is imminent, does Hydro still have confidence that
7 the majority of its highest priority capital projects will be completed prior to the end of the
8 year? Please discuss and comment on the mitigation and/or contingency plans if priority capital
9 work is not completed.

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12 A. Newfoundland and Labrador Hydro (“Hydro”) remains confident that the majority of its highest
13 priority capital project work scopes will be completed prior to year end. In April and May of
14 2020, Hydro prioritized the remainder of its 2020 capital project work scopes and was able to
15 adjust resource plans and outage plans to keep the highest priority work scheduled in 2020. As a
16 result of this effort, Hydro is tracking towards a high rate of completion of the highest priority
17 work. The most critical work scopes are six capital projects that were identified as required to be
18 completed for winter readiness. Two of these projects are complete: (1) Overhaul of Unit 1 at
19 Bay d’Espoir Generating Station and (2) Overhaul of Unit 2 at Cat Arm Generating Station. The
20 other four projects required for winter readiness are in progress with expected completion by
21 November 12, 2020. These projects are at Holyrood Generating Station: (1) Overhaul Unit 2
22 Turbine Valves, (2) Overhaul Unit 2 Generator, (3) Overhaul Unit 3 Boiler Feed Pump West, and
23 (4) Condition Assessment and Miscellaneous Upgrades. All other work identified by Hydro as
24 high priority is complete or expected to be complete by year end. In the event that any high
25 priority work is not completed, Hydro’s change management processes will ensure that the risk
26 is understood and any possible risk mitigation is executed.