

1 Q. **Table A-1: 2021 Project Prioritization**

2 Would the Salmon River Spillway Level 2 Condition Assessment (\$556,800), the Hinds Lake Frazil  
3 Monitoring System (\$199,500), Paradise River Penstock/Rock Tunnel Level 2 Condition  
4 Assessment (\$196,800) and Upgrade Public Safety Around Dams - Hinds Lake and Paradise River  
5 (\$436,300) projects be assigned Ranks of "2", if ranked as individual, standalone projects?

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8 A. The rankings for these projects are a reflection of the ranking of the overall Hydraulic  
9 Refurbishment and Modernization project in which these projects are pooled. The Hydraulic  
10 Generation Refurbishment and Modernization project and Terminal Station Refurbishment and  
11 Modernization project are pooled projects by definition; therefore, an overall ranking is applied.  
12 The overall ranking is reflective of the criticality of reliability of the higher risk scopes of work  
13 included in these projects.

14 The Salmon River Spillway Level 2 Condition Assessment, Hinds Lake Frazil Monitoring System,  
15 Paradise River Penstock/Rock Tunnel Level 2 Condition Assessment, and Upgrade Public Safety  
16 Around Dams - Hinds Lake and Paradise River projects would likely not be ranked 2 if evaluated  
17 as individual, stand-alone projects.

18 Although these projects would not likely be ranked 2 if scored independently, it is  
19 Newfoundland and Labrador Hydro's position that all projects submitted in the 2021 Capital  
20 Budget Application are necessary and prudent expenditures, regardless of their ranking.