

1 Q. With reference to Hydro's Prioritization Matrix Template & Explanatory Information  
2 (Attachment 1), the materials provided do not appear to illustrate how impact/ probability and  
3 impact/confidence level are factored into the scoring for each of the 14 scoring categories.  
4 Please explain how these factors are assessed, weighted, and factored into the prioritization  
5 matrix, and provide an illustrative example.

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8 A. In each of the 14 scoring categories the impact/probability is multiplied by the category score.  
9 The total score from each category (selected score multiplied by impact/probability) is added  
10 together to provide the total overall score. For example, in the Overhaul Unit 1 Turbine and  
11 Valves - Holyrood project, the schedule risk had a score of 65 (no anticipated schedule conflicts)  
12 with a confidence level of 3 (likely) resulting in a total score for the schedule risk category of  
13 195.