

1 Q. **References: Tab D; Volume 1: Projects over \$200,000 and less than \$500,000**  
2 **(Update Energy Management System Software)**

3 Are there are linkages between the EMS and the Business Systems Transformation  
4 Program? If so, please provide detail on the linkages.

5

6

7 A. There are no linkages currently implemented between the Monarch Energy  
8 Management System (“EMS”) and the Enterprise Resource Planning (“ERP”) system  
9 deployed for the Business Systems Transformation Program.