

1 Q. In the August 26, 2014 interview Hydro reported that work plans for the three
2 teams named in PUB-NLH-500, covering the next 18 months, were being prepared.
3 Please provide a copy of the work plan for each team and the status of the effort of
4 each team.

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7 A. An early priority for the RFO, RFI and BTPO teams in 2015 was the creation of an
8 integrated work plan schedule for inclusion with the Integrated Project Schedule
9 (IPS) for the Lower Churchill Project. This schedule identifies the key transition
10 readiness activities and associated timelines for each of the teams, grouped within
11 the four main categories of people; processes; systems; and delivery. The work
12 plan schedule has been created, and is maintained, in Primavera and is supported
13 by the Project Planner who has extensive experience with integrated project
14 scheduling on mega construction projects on a global basis. The work plan schedule
15 continues to be refined based on more detailed activity planning inputs from the
16 transition planning teams, and it is expected that this schedule will be baselined,
17 incorporating all appropriate intra-team linkages, before the end of the third
18 quarter of 2015.

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20 PUB-NLH-501 Attachment 1 provides a high-level overview of the work plan
21 schedule as of the end of June, 2015. This overview is comprised of three
22 components:

- 23 1. The readiness priorities identified for each of the RFI, RFO, and BTPO teams;
- 24 2. The current timelines associated with these high level priorities and the key
25 transition readiness activities for each priority; and,

1 3. The cumulative project completion forecast based on the forecasted
2 expenditure of monthly effort through to project completion at the end of
3 2018.

4 The focus of these teams in the first two quarters of 2015 relative to the work plan
5 schedule has been to identify and validate their key transition planning
6 deliverables; delineate those activities requiring completion for each of the
7 established priorities; estimate the associated timelines for all activities; and ensure
8 that all this information is reflected in the work plan schedule. This work has been
9 monitored by the Company's Transition to Operations (TTO) Steering Committee,
10 which meets as required but on a monthly basis as a minimum, and has progressed
11 as planned. Progress relative to plan will be tracked and reviewed regularly by both
12 the teams themselves and the TTO Steering Committee once the work plan
13 schedule has been baselined in Q3, 2015.

