

1 **Q: Re: Liberty Report, Conclusion 2.21 (pp.32-33)**

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3 **Citation:**

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5 **The focus to date has arisen through a transparent process that appears to**
6 **have general stakeholder acceptance. Programs have had a reasonably**
7 **well designed scope, results have been subjected to regular stakeholder**
8 **scrutiny, and outside experts have reviewed both their design and**
9 **implementation. Cost-effective savings have been achieved.**

10
11 **Thus, without being critical of efforts that have been undertaken ...**

12
13 **Please explain in detail Liberty's reasons for describing the process to date as**
14 **"transparent".**

15
16 **Does Liberty have any constructive criticism to formulate with regard to the**
17 **process by which 2009-2012 CDM was developed and carried out, that could**
18 **be useful in preparing future programs?**

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21 **A.** The reasons supporting the conclusion about transparency are those cited in the
22 second sentence of the report portion cited in this question. We did not perform a
23 retrospective analysis of the prior process and therefore have no conclusions to
24 offer with respect to its effectiveness or recommendations about future
25 performance.