

1 **Q. Please provide NP's best- and worst-case estimates of the time required for carrying**
2 **out these steps.**

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4 A. Newfoundland Power has not yet developed what it considers to be reliable estimates for
5 the time required for carrying out the steps necessary to develop and implement new
6 CDM programs.

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8 Newfoundland Power observes that the last CDM potential study was completed in
9 January 2008. In June 2008, a joint Newfoundland Power and Newfoundland and
10 Labrador Hydro *5-year Energy Conservation Plan: 2008-2013* was filed with the Board.
11 In October 2008, Newfoundland Power filed a full application with the Board justifying
12 the costs associated with the plan and proposing a means for ensuring recovery of those
13 costs. The programs contained in the *5-year Energy Conservation Plan: 2008-2013* were
14 implemented in 2009.

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16 Newfoundland Power's experience with the *5-year Energy Conservation Plan: 2008-*
17 *2013* is not necessarily indicative of the timeframe necessary to develop and implement
18 new CDM programs. One reason for this is that the Company has developed significant
19 CDM assessment, program development and implementation capabilities since 2008.¹
20 Another reason is that the time necessary for program development and implementation
21 will vary depending upon the specific program.

¹ Development of Newfoundland Power's and Hydro's program development and implementation capabilities was identified as a priority in the *5-year Energy Conservation Plan: 2008-2013*. See page 8.