

1 Q. **2013 General Rate Application, Intercompany Transaction Costing Guidelines –**

2 **Exhibit 8**

3 Page 2, line 18 - Provide a detailed schedule showing the Common Service Costs

4 allocated by Hydro to each line of business in each year from 2007 to 2012 and the

5 amount budgeted for 2013 to 2015, displaying the line of business, the costs

6 allocated to the line of business by each Common Service department, and the

7 allocation basis.

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10 A. Please refer to PUB-NLH-169 Attachment 1.

# Hydro

## Common Service Costs

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|                                                | Actual<br>2007 <sup>1</sup> | Actual<br>2008 | Actual<br>2009 | Actual<br>2010 <sup>2</sup> | Actual<br>2011 <sup>4</sup> | Actual<br>2012 | Forecast<br>2013 | Forecast<br>2014 | Forecast<br>2015 |
|------------------------------------------------|-----------------------------|----------------|----------------|-----------------------------|-----------------------------|----------------|------------------|------------------|------------------|
| <b>Human Resources</b>                         |                             |                |                |                             |                             |                |                  |                  |                  |
| A Costs allocated (\$000s)                     | \$ 5,161.9                  | \$ 2,223.2     | \$ 2,657.5     | \$ 1,474.0                  | \$ 1,465.9                  | \$ 1,687.5     | \$ 1,695.0       | \$ 1,867.0       | \$ 1,920.8       |
| <u>Allocator - FTE's</u>                       |                             |                |                |                             |                             |                |                  |                  |                  |
| B Hydro Regulated                              |                             |                |                | 832.5                       | 827.6                       | 813.7          | 858.8            | 887.8            | 887.8            |
| C Other lines of business                      |                             |                |                | 429.6                       | 462.6                       | 493.0          | 556.7            | 604.5            | 604.5            |
| D Total                                        |                             |                |                | 1,262.1                     | 1,290.2                     | 1,306.7        | 1,415.5          | 1,492.3          | 1,492.3          |
| E Costs per FTE (A / D) <sup>3</sup>           |                             |                | \$             | 1,168                       | \$ 1,136                    | \$ 1,291       | \$ 1,197         | \$ 1,251         | \$ 1,287         |
| <u>Allocations (\$000s)</u>                    |                             |                |                |                             |                             |                |                  |                  |                  |
| F Hydro Regulated (B * E) <sup>3</sup>         | \$ 5,099.8                  | \$ 2,182.5     | \$ 2,613.2     | \$ 972.2                    | \$ 940.3                    | \$ 1,050.8     | \$ 1,028.4       | \$ 1,110.7       | \$ 1,142.7       |
| G Other lines of business (C * E) <sup>3</sup> | \$ 62.1                     | \$ 40.7        | \$ 44.3        | \$ 501.8                    | \$ 525.6                    | \$ 636.7       | \$ 666.6         | \$ 756.3         | \$ 778.1         |
| Total                                          | \$ 5,161.9                  | \$ 2,223.2     | \$ 2,657.5     | \$ 1,474.0                  | \$ 1,465.9                  | \$ 1,687.5     | \$ 1,695.0       | \$ 1,867.0       | \$ 1,920.8       |
| <b>Safety and Health</b>                       |                             |                |                |                             |                             |                |                  |                  |                  |
| A Costs allocated (\$000s)                     | \$ 645.8                    | \$ 647.0       | \$ 714.4       | \$ 829.5                    | \$ 901.0                    | \$ 923.7       | \$ 1,001.6       | \$ 981.4         | \$ 1,008.5       |
| <u>Allocator - FTE's</u>                       |                             |                |                |                             |                             |                |                  |                  |                  |
| B Hydro Regulated                              |                             |                |                | 832.5                       | 827.6                       | 813.7          | 858.8            | 887.8            | 887.8            |
| C Other lines of business                      |                             |                |                | 429.6                       | 462.6                       | 493.0          | 556.7            | 604.5            | 604.5            |
| D Total                                        |                             |                |                | 1,262.1                     | 1,290.2                     | 1,306.7        | 1,415.5          | 1,492.3          | 1,492.3          |
| E Costs per FTE (A / D) <sup>3</sup>           |                             |                | \$             | 657                         | \$ 698                      | \$ 707         | \$ 708           | \$ 658           | \$ 676           |
| <u>Allocations (\$000s)</u>                    |                             |                |                |                             |                             |                |                  |                  |                  |
| F Hydro Regulated (B * E) <sup>3</sup>         | \$ 645.8                    | \$ 647.0       | \$ 704.4       | \$ 547.1                    | \$ 578.0                    | \$ 575.2       | \$ 607.7         | \$ 583.9         | \$ 600.0         |
| G Other lines of business (C * E) <sup>3</sup> | \$ -                        | \$ -           | \$ 10.0        | \$ 282.4                    | \$ 323.0                    | \$ 348.5       | \$ 393.9         | \$ 397.6         | \$ 408.5         |
| Total                                          | \$ 645.8                    | \$ 647.0       | \$ 714.4       | \$ 829.5                    | \$ 901.0                    | \$ 923.7       | \$ 1,001.6       | \$ 981.4         | \$ 1,008.5       |

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## Common Service Costs

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|                                                 | Actual<br>2007 <sup>1</sup> | Actual<br>2008 | Actual<br>2009 | Actual<br>2010 <sup>2</sup> | Actual<br>2011 <sup>4</sup> | Actual<br>2012 | Forecast<br>2013 | Forecast<br>2014 | Forecast<br>2015 |
|-------------------------------------------------|-----------------------------|----------------|----------------|-----------------------------|-----------------------------|----------------|------------------|------------------|------------------|
| <b>Information Systems<sup>6</sup></b>          |                             |                |                |                             |                             |                |                  |                  |                  |
| A Costs allocated (\$000s)                      | \$ 4,784.9                  | \$ 5,046.7     | \$ 4,447.3     | \$ 4,847.1                  | \$ 4,964.3                  | \$ 6,984.7     | \$ 7,632.9       | \$ 6,607.4       | \$ 6,688.8       |
| <u>Allocator - Average user</u>                 |                             |                |                |                             |                             |                |                  |                  |                  |
| B Hydro Regulated                               |                             |                |                | 844.4                       | 872.4                       | 912.7          | 885.7            | 926.5            | 926.5            |
| C Other lines of business                       |                             |                |                | 478.1                       | 463.4                       | 511.0          | 516.2            | 589.1            | 589.1            |
| D Total                                         |                             |                |                | 1,322.5                     | 1,335.8                     | 1,423.7        | 1,401.9          | 1,515.6          | 1,515.6          |
| E Costs per Average user (A / D) <sup>3</sup>   |                             |                | \$             | 3,665                       | \$ 3,716                    | \$ 4,906       | \$ 5,445         | \$ 4,360         | \$ 4,413         |
| <u>Allocations (\$000s)<sup>7</sup></u>         |                             |                |                |                             |                             |                |                  |                  |                  |
| F Hydro Regulated (B * E) <sup>3</sup>          | \$ 3,983.4                  | \$ 4,083.9     | \$ 3,247.9     | \$ 3,095.0                  | \$ 3,242.2                  | \$ 4,477.7     | \$ 4,822.5       | \$ 4,039.2       | \$ 4,089.0       |
| G Other lines of business (C * E) <sup>3</sup>  | \$ 801.5                    | \$ 962.8       | \$ 1,199.5     | \$ 1,752.1                  | \$ 1,722.2                  | \$ 2,507.0     | \$ 2,810.4       | \$ 2,568.1       | \$ 2,599.8       |
| Total                                           | \$ 4,784.9                  | \$ 5,046.7     | \$ 4,447.3     | \$ 4,847.1                  | \$ 4,964.3                  | \$ 6,984.7     | \$ 7,632.9       | \$ 6,607.4       | \$ 6,688.8       |
| <b>Office Space</b>                             |                             |                |                |                             |                             |                |                  |                  |                  |
| A Costs allocated (\$000s)                      |                             |                |                |                             | \$ 3,903.7                  | \$ 4,178.4     | \$ 4,616.4       | \$ 3,968.1       | \$ 4,005.1       |
| <u>Allocator - Square Footage<sup>5</sup></u>   |                             |                |                |                             |                             |                |                  |                  |                  |
| B Hydro Regulated                               | 134,941                     | 128,331        | 120,391        | 117,530                     | 117,802                     | 86,108         | 86,108           | 84,674           | 84,674           |
| C Other lines of business                       | 12,159                      | 18,769         | 26,709         | 29,570                      | 29,298                      | 66,393         | 66,393           | 67,827           | 67,827           |
| D Total                                         | 147,100                     | 147,100        | 147,100        | 147,100                     | 147,100                     | 152,501        | 152,501          | 152,501          | 152,501          |
| E Costs per square footage (A / D) <sup>3</sup> | \$ 16.00                    | \$ 16.00       | \$ 16.00       | \$ 16.00                    | \$ 26.54                    | \$ 27.40       | \$ 30.27         | \$ 25.99         | \$ 26.26         |
| <u>Allocations (\$000s)<sup>7</sup></u>         |                             |                |                |                             |                             |                |                  |                  |                  |
| F Hydro Regulated (B * E)                       |                             |                |                | \$                          | 3,126.2                     | \$ 2,359.3     | \$ 2,606.6       | \$ 2,200.6       | \$ 2,223.7       |
| G Other lines of business (C * E)               | \$ 194.5                    | \$ 300.3       | \$ 427.3       | \$ 473.1                    | \$ 777.5                    | \$ 1,819.1     | \$ 2,009.8       | \$ 1,762.8       | \$ 1,781.3       |
| Total                                           | \$ 194.5                    | \$ 300.3       | \$ 427.3       | \$ 473.1                    | \$ 3,903.7                  | \$ 4,178.4     | \$ 4,616.4       | \$ 3,963.3       | \$ 4,005.1       |

# Hydro

## Common Service Costs

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|                                                | Actual<br>2007 <sup>1</sup> | Actual<br>2008 | Actual<br>2009 | Actual<br>2010 <sup>2</sup> | Actual<br>2011 <sup>4</sup> | Actual<br>2012 | Forecast<br>2013 | Forecast<br>2014 | Forecast<br>2015 |         |    |         |
|------------------------------------------------|-----------------------------|----------------|----------------|-----------------------------|-----------------------------|----------------|------------------|------------------|------------------|---------|----|---------|
| <b>LANS</b>                                    |                             |                |                |                             |                             |                |                  |                  |                  |         |    |         |
| A Costs allocated (\$000s)                     |                             |                | \$             | 195.3                       | \$                          | 195.3          | \$               | 186.0            | \$               | 190.1   | \$ | 194.8   |
| <u>Allocator - LANS</u>                        |                             |                |                |                             |                             |                |                  |                  |                  |         |    |         |
| B Hydro Regulated                              |                             |                |                | 807.2                       |                             | 795.8          |                  | 736.9            |                  | 1,010.1 |    | 953.8   |
| C Other lines of business                      |                             |                |                | 176.8                       |                             | 188.2          |                  | 247.1            |                  | 230.9   |    | 287.2   |
| D Total                                        |                             |                |                | 984.0                       |                             | 984.0          |                  | 984.0            |                  | 1,241.0 |    | 1,241.0 |
| E Costs per LAN (A / D) <sup>3</sup>           |                             |                | \$             | 198                         | \$                          | 198            | \$               | 198              | \$               | 150     | \$ | 153     |
| <u>Allocations (\$000s)</u>                    |                             |                |                |                             |                             |                |                  |                  |                  |         |    |         |
| F Hydro Regulated (B * E) <sup>3</sup>         |                             |                | \$             | 160.2                       | \$                          | 157.9          | \$               | 146.2            | \$               | 151.4   | \$ | 146.1   |
| G Other lines of business (C * E) <sup>3</sup> |                             |                | \$             | 35.1                        | \$                          | 37.4           | \$               | 49.1             | \$               | 34.6    | \$ | 45.1    |
| Total                                          |                             |                | \$             | 195.3                       | \$                          | 195.3          | \$               | 195.3            | \$               | 186.0   | \$ | 190.1   |
| <b>Telephones</b>                              |                             |                |                |                             |                             |                |                  |                  |                  |         |    |         |
| A Costs allocated (\$000s)                     |                             |                | \$             | 223.8                       | \$                          | 223.8          | \$               | 223.8            | \$               | 236.1   | \$ | 241.3   |
| <u>Allocator - Telephones</u>                  |                             |                |                |                             |                             |                |                  |                  |                  |         |    |         |
| B Hydro Regulated                              |                             |                |                | 573.2                       |                             | 561.8          |                  | 502.9            |                  | 449.1   |    | 392.8   |
| C Other lines of business                      |                             |                |                | 176.8                       |                             | 188.2          |                  | 247.1            |                  | 230.9   |    | 287.2   |
| D Total                                        |                             |                |                | 750.0                       |                             | 750.0          |                  | 750.0            |                  | 680.0   |    | 680.0   |
| E Costs per telephone (A / D) <sup>3</sup>     |                             |                | \$             | 298                         | \$                          | 298            | \$               | 298              | \$               | 347     | \$ | 355     |
| <u>Allocations (\$000s)</u>                    |                             |                |                |                             |                             |                |                  |                  |                  |         |    |         |
| F Hydro Regulated (B * E) <sup>3</sup>         | \$                          | -              | \$             | -                           | \$                          | -              | \$               | 171.0            | \$               | 167.7   | \$ | 150.1   |
| G Other lines of business (C * E) <sup>3</sup> | \$                          | 9.1            | \$             | 20.5                        | \$                          | 42.9           | \$               | 52.8             | \$               | 56.1    | \$ | 73.7    |
| Total                                          | \$                          | 9.1            | \$             | 20.5                        | \$                          | 42.9           | \$               | 223.8            | \$               | 223.8   | \$ | 223.8   |

## Hydro

### Common Service Costs

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