

1 Q. **2013 General Rate Application, Intercompany Charges and Shared Services**  
2 Describe in detail the relationship between Nalcor's and Hydro's Boards of Directors  
3 and between the executives of each company, clearly indicating where a position  
4 holds responsibilities for both companies.

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7 A. The membership of the Board of Directors for Nalcor and Hydro is identical:

8       • Terrance Styles – Chairperson  
9       • Leo Abbass  
10      • Allan Hawkins  
11      • Erin Breen  
12      • Ed Martin, President and CEO  
13      • Gerald Shortall  
14      • Ken Marshall  
15      • Tom Clift

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17     The two Boards hold separate meetings, often back to back, but each meeting will  
18     have its own set of minutes. The committees of the Nalcor Board (Audit,  
19     Compensation, Safety, Health and Environment and Governance) carry out the  
20     committee function for most subsidiaries of Nalcor, including Hydro. The Nalcor  
21     Board receives a report on Hydro performance and activities at each of its regularly  
22     scheduled meetings (there are five such meetings each year).

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24     The Officers of Nalcor Energy are:

25       • Terrance Styles - Chairperson (officer of both companies)  
26       • Ed Martin - President and CEO (officer of both companies)

- 1       • Gilbert Bennett - VP Lower Churchill Project (officer of both companies)
- 2       • Jim Keating - VP Nalcor Energy - Oil and Gas
- 3       • Chris Kieley – VP Strategic Planning and Business Development
- 4       • Derrick Sturge – VP Finance and CFO (officer of both companies)
- 5       • Gerard McDonald – VP HR and Organizational Effectiveness (officer of both companies)
- 6       • John MacIsaac – VP Project Execution and Tech. Services (officer of both companies)
- 7       • Dawn Dalley – VP Corporate Relations
- 8       • Robert Henderson – VP Newfoundland and Labrador Hydro (officer of both companies)
- 9       • Paul Humphries – VP System Operations and Planning
- 10       • Wayne Chamberlain - General Counsel and Corporate Secretary (officer of both companies)
- 11       • Peter Hickman - Assistant Corporate Secretary (officer of both companies)
- 12       • Kent Legge – General Manager Finance and Corporate Services
- 13       • Robert Hull – General Manager Commercial / Financing

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19       The Officers of Hydro are:

- 20       • Terrance Styles – Chairperson (officer of both companies)
- 21       • Ed Martin - President and CEO (officer of both companies)
- 22       • Gilbert Bennett - VP Lower Churchill Project (officer of both companies)
- 23       • Robert Henderson- VP Newfoundland and Labrador Hydro (officer of both companies)
- 24       • Derrick Sturge – VP Finance and CFO (officer of both companies)
- 25       • Gerard McDonald – VP HR and Organizational Effectiveness (officer of both companies)
- 26       • Robert Hull – General Manager Commercial / Financing

- John MacIsaac – VP Project Execution and Technical Services (officer of both companies)
- Wayne Chamberlain - General Counsel and Corporate Secretary (officer of both companies)
- Paul Humphries – VP System Operations and Planning
- Peter Hickman - Assistant Corporate Secretary (officer of both companies)
- Scott Pelley – Corporate Treasurer
- Kent Legge – General Manager Finance and Corporate Services