

1 Q. **Volume 1 (1<sup>st</sup> Revision), Chapter 3: Operations**

2 What amount of the \$10.4 million increase in costs from 2016 to 2017 forecast can  
3 be attributed to (i) the creation of a dedicated and separate executive team for  
4 Hydro and (ii) the establishment of separate support functions for Hydro? (Volume  
5 I (1st Revision), Chapter 3: Operations,  
6 Page 3.34, Footnote 72)

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9 A. The creation of a dedicated and separate executive team for Hydro resulted in an  
10 increase in costs of approximately \$0.6 million. The creation of separate support  
11 functions impacted Finance, Communications, Human Resources, Safety and  
12 Health, Environment, Engineering Services and Information and Operations  
13 Technology, with a cost of approximately \$2.1 million.